CONSULTATION/ENGAGEMENT SUMMARY

In the space below, please describe the consultation process you used in developing this 5 year neighbourhood renewal plan for your community/neighbourhood.

(For example: how did you engage the community, what groups were included, number of individuals/groups involved?)

The process of plan renewal was initiated in early 2018 with a review at the CNRC Board level and facilitation support from Health in Common and a Neighbourhood Steering Committee in establishing a First Phase – Engagement Plan as approved by Neighbourhoods Alive! Following approval, the initial Engagement Plan was designed to establish a pre-planning phase with research & analysis to address important goals, a second phase to ensure community engagement with several options and opportunities to participate and a third phase to focus on plan developments, revisions and community review in finalizing a final draft.

During the months of April and May, group presentations were developed and provided to a wide demographic including Newcomers, Families, Seniors, Indigenous populations, Youth, Faith communities and the business district. These presentations included 12 participating host groups with over 625 individuals participating. A significant focus was also established on designing and implementing individual surveys in a process that emphasized ‘being where the neighbourhood would be’ at 8 community special events. In total, over 850 surveys were completed with assistance from Steering Committee members, Board members, staff and resident volunteers.

Based on the presentation and survey results, reviews continued with the Steering Committee members and staff supports in preparing for update presentation at the annual general meeting in September. In addition to an overview of the Survey Monkey data, five complimentary visuals were prepared with the highlights of “what stood out” from all the levels of feedback. Three of the five visuals focused on the Top 3 priorities of Housing, Safety and Health & Wellness, one of the five provided a general summary of the entire process and the final visual was dedicated to presenting the survey highlights, commentary and specific suggestions for improvement in Chalmers.

As part of the general meeting in September, 110 + individuals were in attendance to view the visuals, access the complete survey data and participate in the “Live Polling” engagement session which was coordinated with supports from Turning Point Technologies. The live polling experience was successful in allowing for additional feedback on various aspects of what was presented within the visuals – with immediate results displayed on the large screen in terms of what all participants were suggesting for options and priorities.
5 YEAR NEIGHBOURHOOD RENEWAL PLAN

Various Plan aspects continued to be available for community review at CNRC offices, posted on CNRC website, circulated with various partners and shared with Steering Committee members, CNRC Board representatives and CNRC staff. Throughout October, feedback gathered from these reviews resulted in draft updates of the Plan in the form of Overview Summaries and Neighbourhoods Alive template documents. A Community Visual to compliment the NA! template document was also initiated and the review process for both document versions of the new 2019 - 2023 Neighbourhood Plan for Chalmers continued with feedback from the Steering Committee and CNRC Board.

During the month of November, final stage reviews and refinements were completed with the CNRC Board and Steering Committee. The month of December was highlighted by the release of both final draft documents – posted at CNRC offices and other neighbourhood locations, distributed to all email/mail out distribution lists and publicized through CNRC website, CNRC Facebook and Instagram. In all situations, we requested any other additional feedback to be considered from the final review process.

In January 2019, any remaining document refinements will be completed and the CNRC Board will utilize their January 14th Board Meeting to adopt both the NA! template version and the Community Visual version of the ***new*** Chalmers 5 Year Neighbourhood Plan for 2019 – 2023.

Following the Board adoption a Neighbourhood Celebration Event will be scheduled to take place early in 2019 as a kick-off to the new year and completion of the 5 Year Plan for Chalmers. Along with promoting the Plan, the event will also provide for a neighbourhood opportunity to thank residents, stakeholders, funders and longstanding partners for their involvement and input.

Community/neighbourhoods included in this plan: Chalmers neighbourhood specifically that includes supportive relations with other Elmwood communities such as Glenelm, Tyne-Tees, East Elmwood

Years covered by this plan: 2019 to 2023
5 YEAR NEIGHBOURHOOD RENEWAL PLAN

NEIGHBOURHOODS ALIVE! (NA!) GOAL AND OBJECTIVES (as described in the Neighbourhood Development Assistance agreement)

GOAL:

- Revitalize neighbourhoods and foster stable and healthy communities.

OBJECTIVES:

1) Improve neighbourhood capacity/empowerment (as measured by increased participation of local stakeholders in renewal efforts, complementary funding leveraged and greater residential stability).

2) Improve housing conditions (as measured by physical improvements to substandard housing, development of affordable housing units, increased housing values/investment and promotion of homeownership including cooperative housing models).

3) Increase economic development activity (as measured by labour market participation rates, job creation, training/employment preparation, adult education opportunities, sustaining or development of small business and/or social enterprise).

4) Improve safety conditions (as measured by reductions in crime including fires/arson; improved security measures such as street lighting and home security; and greater perception of safety).

5) Increase access to recreation and wellness opportunities (as measured by improvements to parks and green space, play structures and other community recreation facilities; increased recreational programming and affordability including equipment and transportation).
5 YEAR NEIGHBOURHOOD RENEWAL PLAN

KEY TERMS

- **COMMUNITY PRIORITY**: A measurable area of focus that responds to one of the NA! Objectives that the community identifies as important.
  
  **Example**: Under NA! Objective #2 Improve Housing Conditions, the community might identify a Community Priority as: “Increase the number of affordable housing units by 10%”
  
  A plan may contain more than one Community Priority under each NA! Objective

- **COMMUNITY STRATEGY**: An action-based process identified to respond to an identified Community Priority.
  
  **Example**: Under the Community Priority to “Increase the number of affordable housing units by 10%” the Community Strategy may be to “Engage community stakeholders to find out how they can incorporate affordable housing into their proposed developments,” or to “Develop an Affordable housing plan with residents and community groups.”
  
  A plan may contain more than one Community Strategy under each Community Priority.

- **COMMUNITY PARTNERSHIP**: Collaborative partnerships between community organizations and groups necessary to implement each identified Community Strategy.

- **FIVE-YEAR COMMUNITY RESULTS**: The anticipated final results of each Community Strategy. Outcomes should be Specific, Measurable, Achievable, Relevant, and Time Bound (SMART):
  
  S Spec [ic about what you will achieve
  M Include enough detail to be Measurable
  A Achievable and realistic
  R Relevant to the overall purpose of the project
  T Time bound: indicate when the objective is to be met
<table>
<thead>
<tr>
<th>COMMUNITY STRATEGIES</th>
<th>COMMUNITY PARTNERSHIPS</th>
<th>FIVE-YEAR COMMUNITY RESULTS</th>
</tr>
</thead>
</table>
| Build on the Success of *Chalmers News!* | WRHA, Elmwood Community Resource Centre, City of Winnipeg – Community Services, Together in Elmwood Elwood EK Active Living Centre, Schools and parent councils, Community Centers, Manitoba Housing, MCC Thrift Store, Kildonan Horizons, Columbus House, 53 Stadacona, Faith Communities, Sam’s Place, Charlee’s, Roxy Lanes & other businesses, River East Neighbourhood Network | o Expand to 2,500 recipients electronically  
o Expand to 500 copies via mail  
o Expand to 250 via handout each News! cycle  
o Minimum of 125 News! releases over 5 years (25 annually)  
o Minimum 250 different Chalmers Based organizations/initiatives highlighted in News! (50 annually)  
o Reader response to average minimum 60% |
| Increase Local Participation at all Levels | WRHA, Elmwood Community Resource Centre, City of Winnipeg – Community Services, Together in Elmwood Elwood EK Active Living Centre, Manitoba Housing, MCC Thrift Store, Kildonan Horizons, Columbus House, 53 Stadacona, Faith Communities | o Develop recruitment strategy for increased participation at board, committee, programming and volunteer levels by June 2019  
o Sponsor annual thank you event again in April with min 75 invites  
o Add 10-15 new Board members over 5 years (2-3 annually)  
o 10 added members for various support groups – Mental Wellness Coalition, Food Security Network, Beautify Elmwood, Greening Coalition, Housing |
| Strengthen Website, Facebook (FB) and Social Media components | Waterloo Design House, Simitude IT, Coalition of Manitoba Neighbourhood Renewal Corporations (CMNRC) | o Refined website annually to build on 4 previous updates  
ú Web traffic  
o Utilize Monthly Data re: FB  
ú FB Boost activity  
ú Monthly updates  
o Develop and promote community visuals  
ú YouTube hits  
ú Awareness opportunities  
o Added social media aspects with CMNRC  
ú Twitter activity, Instagram presence |
## 5 YEAR NEIGHBOURHOOD RENEWAL PLAN

### Introduce Added Signage and Electronic Community Information Billboards
- **Canstar/Herald, UPS Store 321, WRHA distribution network, Little Laminator, Contempra Signs, Plenary Group, Project Machine**
- **3 billboards placed on major boundaries**
- **Additional signage at CNRC office and partner locations**

City of Winnipeg, Manitoba Housing, Business Partners, Elmwood EK Active Living Centre, WRHA, Elmwood Community Resource Centre, Manitoba Housing, Faith Communities, School Contacts, Kildonan MCC Thrift Shop (KMTS)

### Expand Community Table Approach Year Round
- **City of Winnipeg, Manitoba Housing, Business Partners, Elmwood EK Active Living Centre, WRHA, Elmwood Community Resource Centre, Manitoba Housing, Faith Communities, School Contacts, Kildonan MCC Thrift Shop (KMTS)**
- **Build on summer market approach & develop strategy at KMTS**
- **Minimum operational hours of 15/week**
- **Minimum Average of 75 weekly visitors**
- **Minimum 8 neighbourhood partners represented on rotating basis**

### Continued Development of Computer and Resource Access
- **Elmwood EK Active Living Centre, WRHA, Elmwood Community Resource Centre, Manitoba Housing, Faith Communities, School Contacts, City of Winnipeg, Together in Elmwood Parent & Child Coalition**
- **Add minimum 3 computer access for residents at 180 Poplar**
- **Increase resource access for 10 participants weekly**
- **Partner provide 'Modern Device' training opportunities for 50 individuals annually**

### Host and Facilitate Resident Engagement Sessions
- **Coalition of Manitoba Neighbourhood Renewal Corporations, Winnipeg Poverty Reduction Council, WRHA, ECRC, City of Winnipeg, Province of Manitoba, Bike Winnipeg, Northeast Pioneer Greenway, Healthy Aging Resource Team, Columbus House**
- **Co – Host two sessions annually. Examples such as Provincial Poverty Reduction Strategy, Civic Budget Review Processes, Active Transportation/East Corridor, Friends of Safety around LaSalle Hotel**
- **Average 100 total participants from sessions**

### Foster Local Elmwood History and Heritage
- **North East Winnipeg Historical Society, Doors Open, Heritage Winnipeg, Jane’s Walk, Glenelm Neighbourhood Association, Winnipeg Ghost Walk, Local schools, E/EK Active Living Centre, Residents, Riverwood Church, Mb Historical Society, local business**
- **Establish 5 different Walking tours**
- **Co-Host 3 different events annually**
- **Average minimum of 100 participants annually**
- **Focus on improved image and perception of Chalmers**
- **Designation of 5 Local landmarks**

## COMMUNITY PRIORITY #1b: MEETING BASIC NEEDS OF COMMUNITY MEMBERS

<table>
<thead>
<tr>
<th>COMMUNITY STRATEGIES</th>
<th>COMMUNITY PARTNERSHIPS</th>
<th>FIVE-YEAR COMMUNITY RESULTS</th>
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<tbody>
<tr>
<td><strong>Build Partnerships and Plan Strategic Initiatives to Address Poverty</strong></td>
<td><strong>Coalition of Manitoba Neighbourhood Renewal Corporations, Winnipeg Poverty Reduction Council, WRHA, ECRC, City of Winnipeg, Poverty Reduction Strategy initiative, End Homelessness Winnipeg</strong></td>
<td><strong>Confirm Partner membership within Poverty Reduction committee – 1 staff, 1 community member</strong></td>
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<td><strong>Coordinate Terms of Reference with local partner interests</strong></td>
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<td><strong>Establish 3 Poverty Reduction partner initiatives related to Chalmers</strong></td>
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<td><strong>Include initiatives within Charitable Fundraising Strategy</strong></td>
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</table>
### 5 YEAR NEIGHBOURHOOD RENEWAL PLAN

| Co-Sponsor Newcomer Opportunities and Initiatives | Elmwood Community Resource Center, WRHA, IRCOM, City Of Winnipeg, School Liaisons English Language Learner Affiliates Student Councils, Newcomer Conversation Circle, Mosaic, Faith Community, Mb Housing | o Create Newcomer Network from local representation o Establish Terms of Reference for Network o Establish 3 Newcomer partner initiatives related to Chalmers o Promote 2 proposals annually for potential supports |
| Co-Sponsor Indigenous Opportunities and Initiatives | WRHA, City Of Winnipeg-Aboriginal Youth Strategy, Community Services, MMF, Mb Housing, Ma Ma Wi Chi Itata, Indigenous Leadership-Elmwood High/River Elm School, TIE, Parent Councils, Winnipeg School Division, ECRC, Healthy Baby, Canadian CED Network, Coalition of Manitoba NRCs, Ka Ni Kanichihk, Canadian Women’s Foundation, Aboriginal Chamber of Commerce, Province, Aboriginal Circle of Educators, Center for Aboriginal Human Resource Development | o Create partner planning group with minimum 8 partners o Prioritize and address minimum Five Truth & Reconciliation Commission recommendations o Establish 3 Indigenous partner initiatives related to Chalmers o Co-Sponsor Projects to be reflective of Five Priority recommendations |
| Co-Sponsor Training Events to Build Community and Family Capacity | WRHA, Healthy Child Manitoba, Together In Elmwood Resolution Skills Center, Community Venture, Knowles Center, Elmwood Community Resource Center | o Provide 50 training events/spaces annually to build community and family capacity: such as Triple P Parenting, Mental Health First Aid, Diversity and intercultural training, Conflict Resolution Skills, Disability Awareness, Handle with Care |
| Coordinate/Promote Free Special Events | Elmwood Community Resource Center (ECRC), Winnipeg Regional Health Authority (WRHA), Elmwood EK Active Living Center (EEKALC), Community Residents, Together in Elmwood (TIE) Parent & Child Coalition, City of Winnipeg, Community Services, Faith Communities, Student Councils, Parent Councils, Community Centers, Business Partners | o Partner establish 6-10 well known annual Chalmers events o Provide capacity supports to minimum 6 events annually o Average 45,000 participants (annual attendance of 9,000) for events o Leveraged services = significant return on investment in the range of 10:1 o Add one seasonal community event annually o Add representation from neighbourhood agencies such as Kildonan Horizons, Columbus House |
| Provide Leadership to Develop a ‘Getting Around’ Strategy for Local Transportation | Transportation Opportunities Network Services(TONS), Residents, TIE Parent & Child Coalition, City of Winnipeg, Community Services, Faith Communities, Student Councils, Parent Councils, Community Centers, Business Partners, ECRC, Winnipeg Regional Health Authority, E/EK Active Living Center, Healthy Aging Resource Team, Mb Housing, S3 Stadacona, Kildonan Horizons, Columbus House | o Formalize Stakeholder Consultation process to access transportation for local activities – minimum 3 meetings prior to July 2019 o Draft and Finalize Terms of Reference for ‘Getting Around’ o Implement process by October 2019 o Involvement in Terms and Process of minimum 6 partners o Increased participation and opportunities for 5% of residents o Specific focus on Social Isolation – seniors, people with disabilities, newcomers |
### 5 YEAR NEIGHBOURHOOD RENEWAL PLAN

#### COMMUNITY PRIORITY #1c: SUPPORT FOR ORGANIZATION AND NEIGHBOURHOOD INITIATIVES

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| Small Grant Funding (SGF) Delivered Annually by Chalmers Community Renewal Initiative (CCRI) | Elmwood Community Resource Center (ECRC), Winnipeg Regional Health Authority (WRHA), Elmwood EK Active Living Center (EEKALC), Community Residents, Together in Elmwood (TIE) Parent & Child Coalition, City of Winnipeg, Community Services, Elmwood High School, Manitoba Housing, MCC Thrift Shop, Riverwood Church Community, Sam’s Place, Student Councils, Parent Councils, Kildonan Horizons, Columbus House | - Confirm approvals in 6-8 different SGF categories annually  
- Distribute $110,000 in SGF approvals over term of 5 year plan  
- 60-70 different SGF projects approved over term of five year plan  
- Resident participation expands by 10% over current 5 year average  
- 20 different Chalmers based organizations receive approvals for SGF projects  
- Terms of Reference updated annually |
| Strengthen Membership - Healthy Together Now (HTN) Funding (CCRI initiative) | Elmwood Community Resource Center (ECRC), Winnipeg Regional Health Authority (WRHA), City of Winnipeg, Community Services, Community Residents, Faith Community, Healthy Aging Resource Team, River East/Transcona School Division, Wpg School Division | - Ensure Minimum 15% approvals including Chalmers based initiatives annually  
- Ensure Minimum 4 different Chalmers based organizations involved in approved HTN projects annually |
| Establish Community Membership/Process - Per Capita Grant funding (CCRI initiative) | Elmwood Community Resource Center (ECRC), WRHA, Elmwood EK Active Living Center (EEKALC), Residents, Together in Elmwood (TIE) Parent & Child Coalition, City of Winnipeg, Community Services, Faith Communities, Elmwood City Councillor, Parent Councils | - Ensure Minimum 25% approvals including Chalmers based initiatives annually  
- Ensure Minimum 8 different Chalmers based organizations involved in approved Per Capita projects annually |
| Finalize Charitable Funding Strategy | WRHA, City of Winnipeg, Elmwood Community Resource Center, Elmwood Mental Wellness Coalition, CNRC Board membership, Faith Communities | - Confirm minimum $40,000 annual target goal for funding strategy  
- Strategy to be based on Charitable Purposes including: Children & Youth services, Poverty and Basic Necessities, Food Security, Housing, Literacy, Family Violence and other areas related to Mental Wellness |
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</table>
| **Provide Continued Leadership with Parent & Child Coalition** | TIE Parent & Child Coalition, WRHA, Manitoba Housing, Manitoba Metis Federation, Elmwood Community Resource Centre, City of Winnipeg, Winnipeg School Division, Frontier College, Healthy Child Manitoba | o Ensure minimum 10% improvement in Early Development Index (EDI) Scores  
  o Expand Pre School Programing - TIE Tykes by 5 hours weekly  
  o Build resource and awareness through Workshops and Events – minimum 3/year  
  o Focus on Indigenous and Newcomer needs  
  o Strengthen Parent Advisory contributions – strive for minimum 8 participants |
| **Expand Literacy Initiatives**                  | Frontier College, Adult Literacy – GOAL, Holy Eucharist Parish, Elmwood EK Active Living Centre, Munroe Library, Winnipeg Public Library Services, Winnipeg School Division, River East/Transcona School Division, WRHA | o Host 2 Summer camps with minimum 75 participants annually  
  o Improve awareness at all local schools that camps are available  
  o Partner with hosting Literacy activities and events – minimum 3/year  
  o Representation at local special events – minimum 2/year  
  o Expand local lending libraries – one/year |
| **Increase Partnerships to Expand Children and Youth Services** | YEAR, Winnipeg Boys and Girls Clubs, Faith Community programs, Chalmers Community Center, Frontier College, City of Winnipeg Community Services, Elmwood High School, Lighthouses, Elmwood Mental Wellness Coalition, TIE Coalition | o Establish regular Partner Working Group meetings – minimum quarterly  
  o Complete analysis of Chalmers/Elmwood opportunities  
  • Identify partner abilities and service commitments  
  • Review of current services  
  • Assessment of locations, site/service availability |
| **Improved Access to Pre-school and School-age Child Care** | WRHA, Polson School, Mb Child Care, Holy Eucharist Parish, Community Places, City, residents, Munroe Avenue Early Childhood Learning Center, St Alphonsus, Riverwood Church, Elected officials, Lord Selkirk School, TIE, EEKALC, Province of MB, ECRC | o Fifty spaces created over 5 years with priority on infant care  
  o Ensure Regular working group meetings  
  • Discussion of partner abilities  
  • Review of policies  
  • Assessment of locations  
  • Analysis – Chalmers/Elmwood vs comparable neighbourhoods |
### COMMUNITY PRIORITY #2a: INCREASE AWARENESS OF HOUSING PLAN AND COORDINATOR

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</table>
| **Introduce Chalmers Housing Brochure** | EEKALC, ECRC, Riverwood Community Church, Chalmers Businesses, Schools, Faith Communities, Community Centres, WRHA, HART | ○ Produce and publish new Housing Brochures by June 2019  
○ Focus on plain language document  
○ 3650 brochures (750 annually) for distribution door-to-door, at Chalmers events and locations of partnering agencies  
○ Update Yearly |
| **Develop Housing Newsletter**     | Canada Post, Housing Committee, Elected officials, ECRC, Riverwood Church, Winnipeg Rental Network | ○ Include 25 stories of Home Repairs / Block Beautifications over 5 years  
○ Minimum 40 newsletters (8 annually)  
○ Establish 'Walking Distribution Network' with partners (2 annually)  
○ Utilize Elected Official Delivery networks  
○ Target distribution 800 first year  
○ Add 15% to distribution annually |
| **Expand Chalmers Housing Committee** | EEKALC, TIE Tykes, ECRC, Riverwood Community Church, WRHA, HART, Chalmers residents and landlords, Kildonan Horizons, Columbus House,            | ○ Minimum 10 new Housing Committee members over 5 years  
○ Updated Terms of Reference annually  
○ Propose/Implement minimum 4 committee recommendations  
○ Involvement in minimum 2 housing projects annually  
○ Minimum 4 meetings annually |

### COMMUNITY PRIORITY #2b: Support for Neighbourhood Initiatives

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</thead>
<tbody>
<tr>
<td><strong>Develop 'Boost My Block' Approach to Focus on Safer Cleaner initiatives</strong></td>
<td>Riverwood Church Adopt-a-Block, Beautify Elmwood, Manitoba Hydro Forest Enhancement Program</td>
<td>○ Develop and promote 3-4 Chalmers-wide Boost My Block contests over 5 years focussing on Cleaner Safer Chalmers initiatives.</td>
</tr>
</tbody>
</table>
| **Expand Bulky Waste Reduction Initiatives and Promotions** | S.S.C.O.P.E., ECRC, Riverwood Church Trash the Neighbourhood, Habitat ReStore, A-1 Moving/ EPRA depot, Neil and Watt Automotive, Urban Mine, City of Winnipeg | ○ Provide 4-8 bins twice a year  
○ Introduce free pick-up service of bulky waste where needed  
○ Increase tonnage by 15% annually  
○ Promote minimum 6 other recycle reduction options |
## Five Year Neighbourhood Renewal Plan

### Raise Awareness of Neighbourhood Liveability By-Law impacts
- A & O This Full House, City of Winnipeg, Neighbourhood Residents, Urban Green Team, Beautify Elmwood
- Engage By-Law to present on Neighbourhood By-Law and Liveability twice yearly for 5 years
- Track local data on By-Law requests/responses
- Ensure By-Law Data is available for Chalmers residents

### Enhance 311 Reporting in Support of Neighbourhood Concerns
- City of Winnipeg, Manitoba Housing Repair Programs, Elmwood Councillor’s office, Residents, Beautify Elmwood, Business Coalition
- Refer 50 derelict properties to By-Law along with information for Repair Programs and Bulky Waste Drop-Offs
- Track local data for requests/responses from City of Winnipeg and present annually within NEWS! and Safer Cleaner sessions

### Strengthen Graffiti Cleanup Activities and Resources
- Chalmers/Elmwood/East Kildonan businesses, City of Winnipeg, Take Pride Winnipeg, Bell MTS, SHAW, Mb Hydro, Chalmers based schools
- Promote waivers for free graffiti-removal to 15 new locations/year
- Track local data for requests/responses from City of Winnipeg and present annually within NEWS! and Safer Cleaner sessions

### Establish Take Pride Winnipeg Relations
- Chalmers/Elmwood/East Kildonan businesses, Brush Up Winnipeg, Take Pride Winnipeg
- Determine co-sponsorship within 3 Take Pride initiatives
- Door to door promotion of free house-painting for 3 seniors annually

### Develop Mobility Plan for Hydro Line
- Manitoba Hydro, RENN, Residents, Councillor, City of Winnipeg
- Initiate talks with MB Hydro to develop walking path along Hydro Line
- Establish Working Group for plan development by September 2019
- Survey number of users annually starting Fall 2019

### COMMUNITY PRIORITY #2c: Supporting Landlords and Renters

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<tbody>
<tr>
<td>Expand Rent Smart Certification Opportunities</td>
<td>Riverwood Church, Elmwood High School, Elmwood EK Active Living Centre, Elmwood Community Resource Centre, Wpg Rental Network, Rental Tenancy Branch</td>
<td>Provide 60 hours of Rent Smart courses over 5 years with Winnipeg Rental Network and RTB</td>
</tr>
<tr>
<td>Strengthen Relations with Winnipeg Rental Network (WRN)</td>
<td>Elmwood EK Active Living Centre, Tenant Landlord Cooperation, Elmwood Community Resource Centre, Riverwood Church</td>
<td>Promote Winnipeg Rental Network listings in News! 4x annually</td>
</tr>
<tr>
<td>Maintain Contacts with Residential Tenancies Branch (RTB)</td>
<td>E/EK Active Living Centre, Winnipeg Rental Network, ECRC, Riverwood Church</td>
<td>Engage RTB in providing information sessions twice yearly for 5 years.</td>
</tr>
<tr>
<td>Advocate for Multi-Family, Rental Upgrades</td>
<td>City of Winnipeg, Manitoba Housing, Winnipeg Rental Network</td>
<td>Advocate for removal of mandatory parking By-Law minimums</td>
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*Five Year Neighbourhood Renewal Plan*
# 5 Year Neighbourhood Renewal Plan

## Community Priority #2d: Supporting Home Owners

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<thead>
<tr>
<th>Community Strategies</th>
<th>Community Partnerships</th>
<th>Five-Year Community Results</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Offer Home Buyer Assistance and Home Readiness Workshops</strong></td>
<td>Assiniboine Credit Union, Manitoba Housing</td>
<td>○ Distribute remaining Home Buyer Assistance funds of $84,000</td>
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<td>○ Host a Coming Home to Chalmers celebration with all 7-9 families</td>
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<td>○ Finalize 3-4 Promotions with Herald, CBC, Real Estate News</td>
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<tr>
<td><strong>Continue to Provide Home Repair Workshops</strong></td>
<td>RONA (now Lowe’s), Home Depot, Kildonan MCC Thrift Shop, Pollock Hardware, Residents, Local Contractors</td>
<td>○ Provide free do-it-yourself Home Repair workshops annually</td>
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<td>○ Register 15 residents annually</td>
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<td>○ Promote 20 local contractors/supports</td>
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<td>○ Secure charitable funding in support of housing workshops - $5,000</td>
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<tr>
<td><strong>Co-Host SEED Winnipeg Info Sessions</strong></td>
<td>Elmwood EK Active Living Centre</td>
<td>○ Engage with SEED Winnipeg to present on Home Buyer Assistance and Asset Building Programs annually</td>
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<td></td>
<td>○ Register 15 residents annually</td>
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<tr>
<td><strong>Develop Project to Address Derelict Garage Removals</strong></td>
<td>City of Winnipeg, Local Contractors, Residents, Neighbourhood Liveability By-Law, Riverwood Church</td>
<td>○ Project development by June 2019</td>
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<td>○ Remove 15% of 150 derelict garages/sheds 2015 audit (Five annually)</td>
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<tr>
<td><strong>Facilitate Mb Housing Repair Programs &amp; Applications</strong></td>
<td>Local Contractors, Residents, Mb Housing, Riverwood Church, Elmwood Community Resource Centre</td>
<td>○ Ensure 2 promotion sessions annually</td>
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<td>○ Facilitate minimum 4 submissions annually</td>
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<td>○ Distribution system to ensure 50 brochures distributed annually</td>
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<td>○ Target funding approvals totaling minimum $30,000 annually</td>
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## Community Priority #2e: Developing Housing Plan Goals

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<tbody>
<tr>
<td><strong>Ensure Dedicated Efforts on Preventing Discrimination</strong></td>
<td>ECRC, Together-in-Elmwood, Healthy Child Manitoba, Afro-Caribbean Association, Shanti Seva Sabha &amp; Cultural Centre, Chalmers Schools, MB Metis Federation, MB Indigenous Cultural Education Centre</td>
<td>○ Organize/promote 10 Culture Days with Indigenous and Newcomer communities (including food, story-telling and music) over 5 years.</td>
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<td>○ Register minimum 50 individuals for each session</td>
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<td>○ Promote/Feature specific group 2x annually in News!</td>
</tr>
<tr>
<td><strong>Focus on Key Derelict Lots and Development Projects</strong></td>
<td>Riverwood Community Church, The Herald, Winnipeg Real Estate News, CBC Radio</td>
<td>○ Priority Focus on 335 Tweed, 307 Talbot, 243 Henderson</td>
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<td>○ Organize 2-3 community events to invite input on site options</td>
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<td>○ Invite CPTED officer to be part of the process</td>
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<td>○ Involve media attention – minimum one article annually</td>
</tr>
<tr>
<td><strong>Increase Options for Affordable Housing Development</strong></td>
<td>Manitoba Housing, Elected officials, L’Arche, Riverwood Church, Winnipeg Regional Health Authority, Assiniboine Credit Union</td>
<td>○ Ensure minimum 3 planning meetings annually</td>
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<td>○ Increase committee representation by 15% annually</td>
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<td>○ Involvement in 2 projects annually</td>
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</tbody>
</table>
# NA! OBJECTIVE #3 INCREASE ECONOMIC DEVELOPMENT ACTIVITY

## COMMUNITY PRIORITY #3a: BUILDING STRONGER BUSINESSES LOCALLY

<table>
<thead>
<tr>
<th>COMMUNITY STRATEGIES</th>
<th>COMMUNITY PARTNERSHIPS</th>
<th>FIVE-YEAR COMMUNITY RESULTS</th>
</tr>
</thead>
</table>
| Establish Chalmers Business Coalition – under CCRI Leadership | 70+ neighbourhood business interests, currently 45+ CNRC business relations, City of Winnipeg, Beautify Elmwood, Province of Manitoba, Coalition of Manitoba Neighbourhood Renewal Corporations | o Business coalition members meet quarterly by June 2019  
o Terms of Reference for Coalition are established by Sept 2019  
o Minimum 6 Action Priorities are reflected in the NRC Annual plan  
o Create a Chalmers Trade Show exchange annually - 20 businesses  
o Business Partner Community Support Program established -20 businesses |
| Social Enterprise Development - under CCRI Leadership | City of Winnipeg, Elected Officials, CNRC business relations, Coalition of Manitoba Neighbourhood Renewal Corporations, ECRC, TIE, Comm Centres | o Utilize Community Economic Development Principles  
o Draft 2 projects for development  
o Action Priorities are reflected in the NRC Annual plan |

## COMMUNITY PRIORITY #3b: EMPLOYMENT READINESS INITIATIVES

<table>
<thead>
<tr>
<th>COMMUNITY STRATEGIES</th>
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</tr>
</thead>
</table>
| Develop Program to Reduce Barriers to Employment | Citizen’s Bridge at Northend Renewal Corporation, Assiniboine Credit Union, MPI, Community Services - City, ECRC, Police Services, Business Community, WRHA, Concordia Foundation, Province Of Manitoba-Vital Statistics | o Improve financial services access to banking/credit unions – Apr 2019  
o Procurement of birth certificates, photo IDs, SINs : 25 residents  
o Process required criminal record and child abuse registry checks: 5 annually  
o Support to obtain driver’s licences : 5 annually |

## COMMUNITY PRIORITY #3c: SUPPORT AND PROMOTE TRAINING AND SKILL DEVELOPMENT

<table>
<thead>
<tr>
<th>COMMUNITY STRATEGIES</th>
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</tr>
</thead>
</table>
| Increase Leadership in Providing Skill Development Programs | City of Winnipeg, Knowles Center, Mediation Services Center, The Winnipeg Foundation, Elmwood Community Resource Centre, Elmwood EK Active Living Centre, Faith Communities, Community Centres, Chalmers Schools, WRHA, Concordia Foundation | o Quarterly opportunities in local skill programs are conducted annually  
• CPR/First Aid  
• Food Handlers Certificate  
• Non Violent Crisis Intervention  
• Mental First Aid  
o Survey to determine other priority interests  
o Minimum participation levels of 100 annually |
## 5 YEAR NEIGHBOURHOOD RENEWAL PLAN

### NA! OBJECTIVE #4: IMPROVE SAFETY CONDITIONS

<table>
<thead>
<tr>
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</thead>
</table>
| **Expand Partnerships that Increase Safe Neighbourhood Spaces** | Maintain and expand community organizations that are committed to supporting community members to meet basic needs: Elmwood Community Resource Centre, Elmwood EK Active Living Centre, Chalmers Community Centre, Together in Elmwood Parent Child Coalition | o Strengthen Poverty Reduction Measures - 15% Increase in current activity  
 o Collaborative efforts to attract new Community Partners – minimum 2 annually added  
 o Increase in number of safe, accessible spaces (minimum 2 annually) |
| **Maintain a Focus on Crime Reduction**                   | Gang Action Interagency Network (GAIN), Crime Stoppers, Winnipeg Police Services, Bear Clan, Citizens on Patrol | o Sponsor Annual Forum  
 o Develop two shared initiatives with WPS specific to Chalmers  
 o Provide comparable Elmwood data for tracking baseline improvements |
| **Develop a Chalmers Neighbourhood Safety Charter**        | Broadway Neighbourhood Safety Team, Spence Neighbourhood Safety Charter, Coalition of Manitoba Neighbourhood Renewal Corporations, Residents, Parent Councils, Student Councils | o Ensure research of various community charter options  
 o Prioritize 10 specific safety issues to be addressed  
 o Coordinate Community Working Group to draft Charter |

### COMMUNITY PRIORITY #4b: Neighbourhood Safety Enhancements and Initiatives

<table>
<thead>
<tr>
<th>COMMUNITY STRATEGIES</th>
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</tr>
</thead>
</table>
| **Develop a Local Harm Reduction Strategy**               | Addictions Foundation of Manitoba, KLINIC, Forward House, Riverwood Refuge, WRHA, City of Winnipeg, Residents, Coalition of Manitoba Neighbourhood Renewal Corporations, ECRC, Knowles Centre, WPS, Street Connections, Chalmers Businesses | o Ensure research of various community based options and issues  
 o Identify provision of local resources  
 o Determine Terms of Reference for Strategy efforts  
 o Provide Conflict Resolution workshops once yearly |
| **Host and Facilitate Safer Cleaner Communities Forum**   | Elmwood EK Active Living Centre, Elmwood Community Resource Centre, Chalmers Housing Committee, City of Winnipeg, Winnipeg Police Services, Glenelm Neighbourhood Association, Chalmers Schools | o Schedule one fall session annually  
 o Minimum 6 sponsor agencies  
 o Establish baseline local data – 311, WPS, Graffiti, By-Law services  
 o Increase participation by 15% annually |
# 5 Year Neighbourhood Renewal Plan

## Advocate for Neighbourhood Safety/Service Improvements

City of Winnipeg, Residents, Kildonan Horizons, Elmwood Community Resource Centre, Elmwood EK Active Living Centre, TIE Coalition, Columbus House, Mb Housing, 53 Stadacona

- Consultation to develop neighbourhood strategy to include:
  - Improved Lighting
  - Traffic calming initiatives
  - Enhanced Tagging and graffiti removal
  - Increased Transit Shelters and Access
  - Expanded Annual Road repairs
  - Improved Community access points (e.g. Disraeli Bridge, Louise Bridge, NE Pioneer Greenway)
  - Annual painting of street lanes/lines

## Advocate for Improved Pedestrian Experiences & Decreased Safety Hazards

City of Winnipeg Safety Committee, Glenelm Neighbourhood Association (GeNA), Elected officials, Parent Councils, River East Neighbourhood Network, Active Transportation Network, Coalition of Manitoba Neighbourhood Renewal Corporations (CMNRC)

- Priority focus for community members
  - travelling on foot
  - parents/caregivers transporting children
  - people with accessibility issues
  - winter priority for sidewalks and back lanes
  - safer/more convenient street crossings

## Utilize Crime Prevention by Environmental Design Approaches

Watt St Businesses, Henderson Businesses, City of Winnipeg, Beautify Elmwood, 53 Stadacona Mb Housing, Kildonan Horizons, Residents, Parent Councils, Columbus House, GeNA, CMNRC

- Ernie O'Dowda Park, Clara Hughes Park
- Manitoba Hydro Walking Trail
- Priority Vacant Lot Developments @ 307 Talbot and 243 Henderson

## Implement Street Connections Needle Deposit

Watt & Henderson Businesses, Civic Safety Committee, Winnipeg Police Services, RaY, WRHA, Klinic, ECRC, EEEKALC, Residents, Parent Councils

- Organize clean-up minimally once/year
- Provide Increased awareness though promotions twice annually
- Install 10 needle deposit boxes to promote needle free community

## Address Family Violence and Addictions

Canadian Mental Health Association (CMHA), Elmwood Community Resource Center (ECRC), WRHA, EEEKALC Community Residents, TIE Parent & Child Coalition, City of Winnipeg, Community Services, Elmwood High School, Manitoba Housing, Healthy Child Manitoba, Riverwood Church Community, Sam's Place, Communities That Care Principles, Student Councils, Parent Councils, Winnipeg & River East Transcona School Divisions, Mental Wellness Coalition, CMNRC

- Sponsor annual promotions in November for Domestic Violence Awareness Month
- Support the Refuge and other local initiatives
- Secure local data related to violence and addictions
- Develop initiatives as part of Charitable Funding Strategy
### NA! OBJECTIVE #5: INCREASE ACCESS TO RECREATION & WELLNESS OPPORTUNITIES

#### COMMUNITY STRATEGIES

<table>
<thead>
<tr>
<th>Develop Community Based Accessible Mental Health and Wellness Resources</th>
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<tbody>
<tr>
<td>Elmwood Mental Wellness Coalition (EMWC) – (Leadership Role)</td>
</tr>
<tr>
<td>Canadian Mental Health Association (CMHA), Elmwood Community Resource Center (ECRC), Winnipeg Regional Health Authority (WRHA), Elmwood EK Active Living Center (EEKALC), Community Residents</td>
</tr>
<tr>
<td>Together in Elmwood (TIE) Parent &amp; Child Coalition</td>
</tr>
<tr>
<td>City of Winnipeg, Community Services, Elmwood High School, Manitoba Housing, Healthy Child Manitoba Office, Riverwood Church Community, Sam’s Place, Communities That Care Principles, Student Councils, Parent Councils, Winnipeg &amp; River East Transcona School Divisions</td>
</tr>
</tbody>
</table>

#### COMMUNITY PARTNERSHIPS

| Elmwood Mental Wellness Coalition (EMWC) – (Leadership Role) |
| Canadian Mental Health Association (CMHA), Elmwood Community Resource Center (ECRC), Winnipeg Regional Health Authority (WRHA), Elmwood EK Active Living Center (EEKALC), Community Residents |
| Together in Elmwood (TIE) Parent & Child Coalition |
| City of Winnipeg, Community Services, Elmwood High School, Manitoba Housing, Healthy Child Manitoba Office, Riverwood Church Community, Sam’s Place, Communities That Care Principles, Student Councils, Parent Councils, Winnipeg & River East Transcona School Divisions |

#### FIVE-YEAR COMMUNITY RESULTS

- Hire Mental Wellness Coordinator – minimum 20 hr weekly
- 20 neighbourhood partner project approvals under EMWC over 5 years
- Charitable supports in place – minimum $25,000 annually
- Sustainable funding for Coalition – minimum $40,000 annually
- Confirmed Strategic Plan, MOU, Terms of Reference, Funding Agreements
- Data development related to protective and risk factors
- Supports to other community wellness initiatives including Domestic Violence, Substance Abuse, Social Isolation, Mediation Services
- Resource guide - all community members are aware of mental health and wellness resources

### COMMUNITY PRIORITY #5a: HEALTH & WELLNESS

#### COMMUNITY STRATEGIES

| Remain Engaged to Ensure Equitable Neighbourhood Access to Buildings, Parks and Recreational Spaces |
| City of Winnipeg, Chalmers and Bronx Community Centres, General Council of Winnipeg Community Centres, Leisure Centres, Winnipeg and River East Transcona School Divisions, Manitoba Housing, Bike Winnipeg, Northeast Pioneer Greenway, River East Neighbourhood Network Trails, Green Action Centre, City of Winnipeg Community Services and other Departments, Elected officials |

#### COMMUNITY PARTNERSHIPS

| City of Winnipeg, Chalmers and Bronx Community Centres, General Council of Winnipeg Community Centres, Leisure Centres, Winnipeg and River East Transcona School Divisions, Manitoba Housing, Bike Winnipeg, Northeast Pioneer Greenway, River East Neighbourhood Network Trails, Green Action Centre, City of Winnipeg Community Services and other Departments, Elected officials |

#### FIVE-YEAR COMMUNITY RESULTS

- Focus on Neighbourhood Planning Frameworks such as CC Plan 2025, Plan Winnipeg, Parks Strategic Plan, Elmwood Rec Review
- Ensure neighbourhood input to address areas such as:
  - Facility access and improvements
  - Priority fields and courts for upgrade
  - Splash Pads and spray feature expansions
  - Park developments
  - Community and Leisure Centre Developments
| Leadership role to Renew Local Active Transportation Strategy | Bike Winnipeg, City of Winnipeg, RENN Trails Committee, Bikes and Beyond, WRENCH, CYCLE Program, Headingly Jail Bike Repair Program, Neighbourhood Special Event Hosts, Chalmers Schools, Peg City Car Program, Green Action Centre | o Foster Northeast Pioneer Greenway (NPG) developments beyond Talbot – Fall 2019  
o Create awareness and training opportunities at NPG Fitness Park – minimum 5 sessions annually  
o Co-Sponsor Bike Winnipeg projects and priorities  
o Create and Support a Community Car Share Program  
o Provide Chalmers representation on A/T committees and organizations – minimum one annually |

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<tr>
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</table>
| Foster Community Pride Through Strategic Beautification Efforts | Beautify Elmwood (Leadership), City of Winnipeg, ECRC, Elmwood EK Active Living Center, Together in Elmwood, Local Schools, Residents, Urban Green Team, Business Coalition partners, Glen Elm Neighbourhood Association, Kildonan Horizons, Mb Housing 53 Stadacona, Columbus House, Green Action Centre | o Redo Beautify Elmwood Strategic Plan for 3 years  
o Total # flower box locations increase by 15% annually  
o Total # partner supporters increase by 15% annually  
o Total # businesses involved increase by 15% annually  
o Beautify Elmwood Committee Reps – increase by 2 annually  
o Co-Sponsor 2 initiatives annually (10 over 5 years) |
| Build Capacity and Support Access to Locally Grown Garden Produce | Elmwood Community Gardens (Leadership), Coalition of Manitoba Neighbourhood Renewal Corporations, Polson School Gardens, Lord Selkirk School Gardens, Riverwood Church garden sites, WRHA, Mb Housing – 53 Stadacona, Healthy Aging Resource Team, Business Community, City of Winnipeg, ECRC, Glen Elm Neighbourhood Association, Elmwood EK Active Living Centre, Kildonan Horizons, Green Action Centre, Urban Green Team, Residents | o Support and promote community garden developments include composting/orchards – adding one new initiative annually  
o Assist Community Gardens committee to recruit more involvement of neighbourhood residents  
o Add one new site minimum per year  
o Annually one Small Grant Fund garden project  
o Improve, maintain and protect community gardens |
| Enhance Community Greening Efforts and Maintenance | Urban Green Team (Leadership), Healthy Aging Resource Team, Elmwood Community Gardens, Elmwood EK Active Living Centre, Parks and Open Spaces/City of Winnipeg, Beautify Elmwood, Residents, Polson School, 53 Stadacona, ECRC, Lord Selkirk School | o increase Total # Partner supports by 10%  
o # of dedicated staff hours to increase by 15% annually  
o # of shared partner activity objectives increased by 2 annually  
o Assist minimum 10 community members to maintain properties annually  
o Support greening efforts for minimum 5 community spaces annually for overgrowth, trees, and shrubs |
**5 YEAR NEIGHBOURHOOD RENEWAL PLAN**

### Support Community Gatherings of Local Bakers, Makers, and Growers

<table>
<thead>
<tr>
<th>Community Partnerships</th>
<th>Community Strategies</th>
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</table>
| Kildonan MCC Thrift Shop Farmers Market (Leadership), EEKALC, various vendors, WRHA, Healthy Together Now, HART, TIE, Chalmers CC, other Farmers Markets, City, Schools, Kildonan MCC Thrift, residents, Farmers Market Association, Superior Soil, Urban Green Team, ECRC, Holy Eucharist Church, Sam’s Place, Riverwood Church, ECRC, JC Tacos, East Kildonan Garden Club, Sobey’s Cash and Carry, Petraskos | o Celebrate 3 annual examples of community knowledge and expertise  
| | o Co-Host Outdoor/Indoor Markets – increase annually  
| | ‣ #events  
| | ‣ # of vendors  
| | ‣ #participants  
| | ‣ #partners  
| | ‣ #local hires/$value  
| | o Determine and promote Business Value  
| | o Showcase the community’s cultural diversity through food, music and craft: minimum 5 examples annually |

### Strengthen Parks & Green Spaces Strategy

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<tr>
<th>Community Partnerships</th>
<th>Community Strategies</th>
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</thead>
</table>
| Urban Green Team, Healthy Aging Resource Team, Elmwood Community Gardens, Elmwood EK Active Living Centre, Parks and Open Spaces/City of Winnipeg, Beautify Elmwood, Residents, Glenelm Neighbourhood Association, Green Action Centre | o Develop Green Space Terms of Reference – involve 6 local partners  
| | o Increase Parks and Green Space Initiatives – minimum 2 annually  
| | o Introduce Manitoba Hydro Trail development – develop proposal by Fall 2019  
| | o Foster unique opportunities like Flower Farming, Community Orchard  
| | o Co-Sponsor Training and Awareness opportunities – minimum 2 annually |

### COMMUNITY PRIORITY 5d: Food Security

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<thead>
<tr>
<th>Community Strategies</th>
<th>Community Partnerships</th>
<th>Five-Year Community Results</th>
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</thead>
</table>
| Co – Sponsor Neighbourhood Food Security Planning & Activities | Food Security Neighbourhood Network, WRHA, Manitoba Housing, Food Matters Manitoba, Winnipeg Food Share Coop, Elmwood Community Gardens, Community Services, TIE Parent & Child Coalition, Winnipeg School Division administrations/parent councils, Urban Green Teams, Poverty Reduction Council of Winnipeg Adventist Community Church, Riverwood Church Community, Elmwood EK Active Living Center, ECRC, Balkan’s and local convenience stores | o Continue to schedule Quarterly meetings as a Network  
| | | o One new initiative annually sponsored by Network  
| | | o Network Terms of Reference updated annually  
| | | o Minimum 6 partner organizations represented on Network  
| | | o Identify minimum 5 Priority Areas to guide Network direction |
## 5 YEAR NEIGHBOURHOOD RENEWAL PLAN

### Increase Access to Fresh Fruits, Vegetables and Healthy Food Options

<table>
<thead>
<tr>
<th><strong>Better Access to Groceries (BAG), WRHA, Community Services, Together in Elmwood Parent &amp; Child Coalition, Winnipeg School Division administrations, Chalmers Community Center, Community Venture, Riverwood Church Community, Elmwood EK Active Living Center, Elmwood Community Resource Center, Kildonan Horizons, Healthy Aging Resource Team, Columbus House, 53 Stadacona, Holy Eucharist, Legion Gardens, Fruit Share Winnipeg</strong></th>
<th><strong>Increase access to affordable, fresh food within walking distance</strong>&lt;br&gt;<strong>130 BAG Day cycles over 5 years</strong>&lt;br&gt;<strong>Average minimum of 340 orders per BAG Day cycle</strong>&lt;br&gt;<strong>Minimum 10 partners in BAG operations</strong>&lt;br&gt;<strong>Average 100 Recipe BAG sales annually over 5 years</strong>&lt;br&gt;<strong>Feature minimum 20 different vegetable varieties annually</strong>&lt;br&gt;<strong>Feature minimum 15 different fruit varieties annually</strong>&lt;br&gt;<strong>Two evaluations (to build on initial evaluation) during 5 Year Plan process</strong>&lt;br&gt;<strong>Average 6 volunteers per BAG cycle</strong></th>
</tr>
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### Support Seniors and their Community in Meal Provision and Activities Addressing Social Isolation

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<tr>
<th><strong>Neighbourhood Lunches, WRHA, Community Services, TIE Parent &amp; Child Coalition, EEKALC, ECRC, Kildonan Horizons, Columbus House, Mb Housing, Balkan’s, Healthy Aging Resource Team, Seniors Resource Finding Services</strong></th>
<th><strong>Average minimum 25 lunches annually over the 5 Year Plan</strong>&lt;br&gt;<strong>Average 30 participants per weekly lunch</strong>&lt;br&gt;<strong>Engage average of 5 volunteers in lunch process per week</strong></th>
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</table>

### Support Families in Providing Lunch, Breakfast Programs, Food Banks and Community Kitchens

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<thead>
<tr>
<th><strong>Community Services, Riverwood Church Community, Elmwood EK Active Living Center, Elmwood Community Resource Center, Healthy Aging Resource Team, 53 Stadacona, Winnipeg School Division administrations and parent councils, Tasse’s Balkan Foods, WRHA, Adventist Church</strong></th>
<th><strong>Determine and maintain data and statistics for Network use</strong>&lt;br&gt;<strong># School Lunch, Breakfast programs, food banks, community kitchens</strong>&lt;br&gt;<strong># participants</strong>&lt;br&gt;<strong>#partner supports</strong>&lt;br&gt;<strong>Dollar value supports</strong>&lt;br&gt;<strong>Establish Terms of Reference for family food services</strong>&lt;br&gt;<strong>Include initiatives within established Charitable Fund Drive</strong></th>
</tr>
</thead>
</table>
5 YEAR NEIGHBOURHOOD RENEWAL PLAN

PLAN SUMMARY

Community Priorities: please list identified community priorities in order of ranked importance (1=most important)

#1. HOUSING  
#2. SAFETY  
#3. HEALTH & WELLNESS  
#4. POVERTY & OPPORTUNITY  
#5. RECREATION  
#6. CITIZEN ENGAGEMENT  
#7. CONNECTING OUR COMMUNITY

: